

BUS TRANSFORMATION PROJECT

Technical Team Meeting
November 30, 2018



Agenda

Agenda item	Time
1 Progress Update	5 mins
2 Strategic Considerations Overview of Choices Voting Exercise Discussion	60 mins
3 Strategy Development Overview of Process Analyses to support strategic considerations	20 mins
4 Next Steps & Conclusions	5 mins



Progress Update

Since our last meeting...

Discussed strategic considerations with Project Committees:

- ESC: 10/3 and 11/7
- SAP: 11/5
- WMATA Leadership Team: 10/18 & 11/20



Engaged with riders and non-riders at 20 Pop-Up meetings:

- 7 in DC
- 7 in MD
- 6 in VA



Started regional transit system data analysis:

- Inventorying jurisdictional data received
- Began development of regional service types



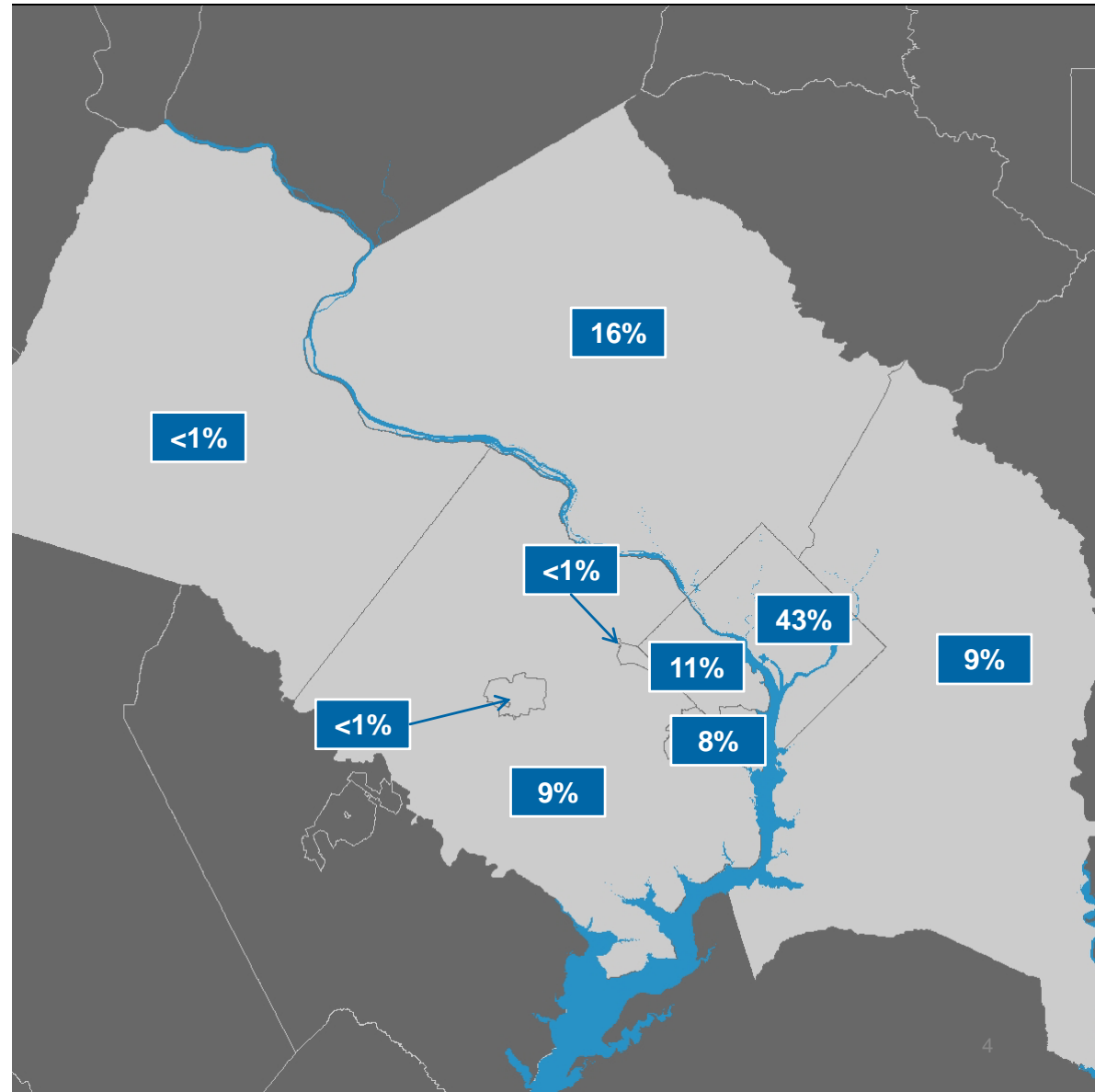
Survey Responses

5,679 completed surveys

Strong geographic distribution of survey responses driven by:

- Geographically distributed pop-up meetings (20)
- Bilingual social media ad campaign
- Coordination with local Chief Information Officers

Geographic distribution is fairly representative of regional bus ridership.



Note: Some respondents (~2%) reside outside of the region, so the totals shown are less than 100%. These percentages are based on the total amount of respondents who gave a location; 30% of survey respondents gave no location information at all.

Survey Responses

16%

of survey respondents are
Low-Income



*Low income defined as living in a household with income less than \$30,000 a year
*16% is the % of the respondents who gave income information. Only 11% of all survey respondents indicated that they were low income

62%

of survey respondents ride
the bus at least
once per week



45%

of survey respondents report
that they are not-white
mirroring the region's racial
composition



*45% is the % of the respondents who gave race information. Only 33% of all survey respondents indicated that they were not-white.

Survey Results

Compared to
three years ago,



37%

ride local bus
more often



21%

ride local bus
less often

Respondents
choose to ride
the local bus
because:

- “It is the closest transit option to my home or work.”
- “It is the most affordable option.”
- “It is easy to use.”

Top 3 responses to the question

Respondents
choose not to
ride the bus
because:

- “The bus comes to infrequently.”
- “The bus is too slow.”
- “Buses don’t go where I need to go.”

Top 3 responses to the question



Strategic Considerations

Strategic considerations


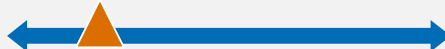



Questions to be considered in sequential order

▲ Current state of the system

← Range of options →

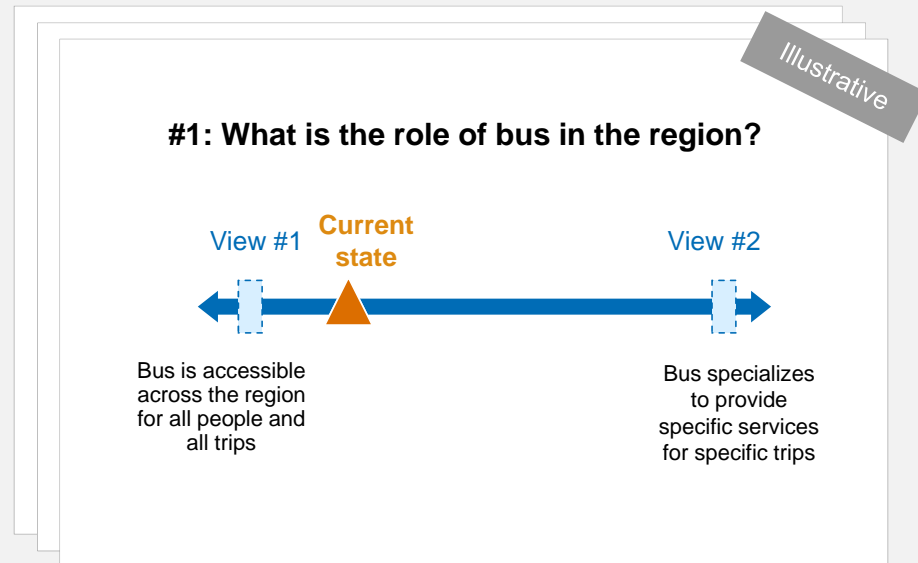
Regional

Metrobus

1	What is the role of Buses (multi-passenger publicly available vehicles) in the region?	Buses are accessible across the region for all people and all trips		Buses specialize to provide specific services for specific trips
2	Level of regional commitment to speeding up Buses?	No regional preferential treatment for Buses		Preferential treatment for Buses on roadways across jurisdictions
3	What is the regional governance / delivery model for bus?	No regional coordination on bus		Introduction of regional governance body or regional service provider
4	What business should Metrobus be in?	Metrobus continues to operate all functions as it does today		Metrobus focuses on centralized functions only (e.g., procurement, marketing, fare systems management)
5	What services should Metrobus operate?	Metrobus operates all routes across the region		Metrobus operates no routes (no buses say "Metrobus"); all routes operated by other bus operators

Live poll: Share your initial views on each strategic consideration

Considerations #1-5: Vote for the point on spectrum where region **should** land



To join the live poll:

From your cell phone...

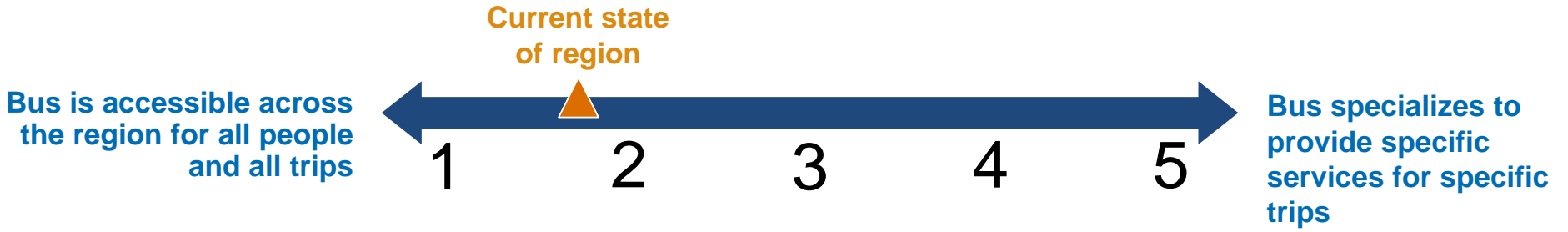
Send a text to the phone number: **22333**

The content of your text should be: **Buses**

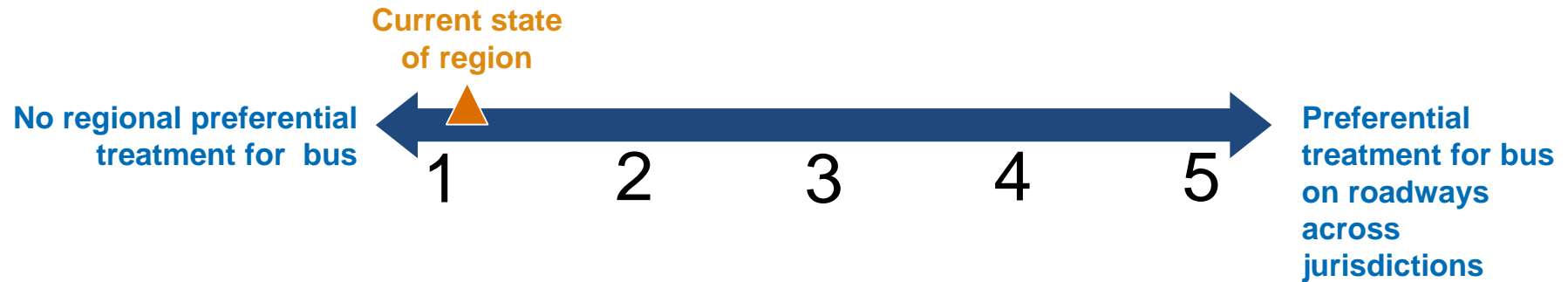
From your computer or tablet...

Go to **PollEv.com/BUSES**

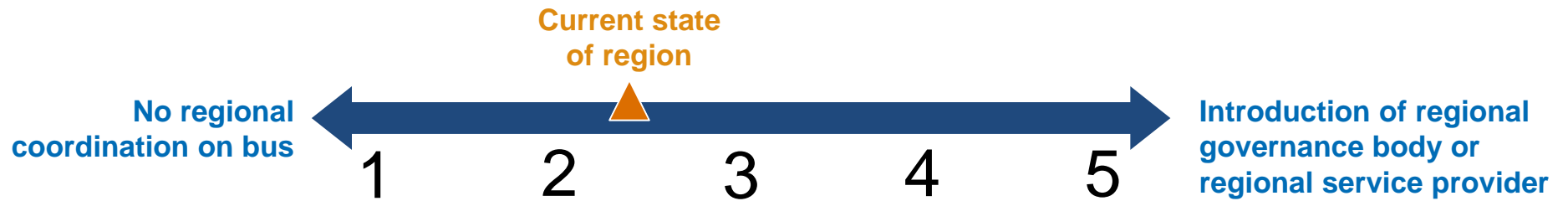
Role of bus?



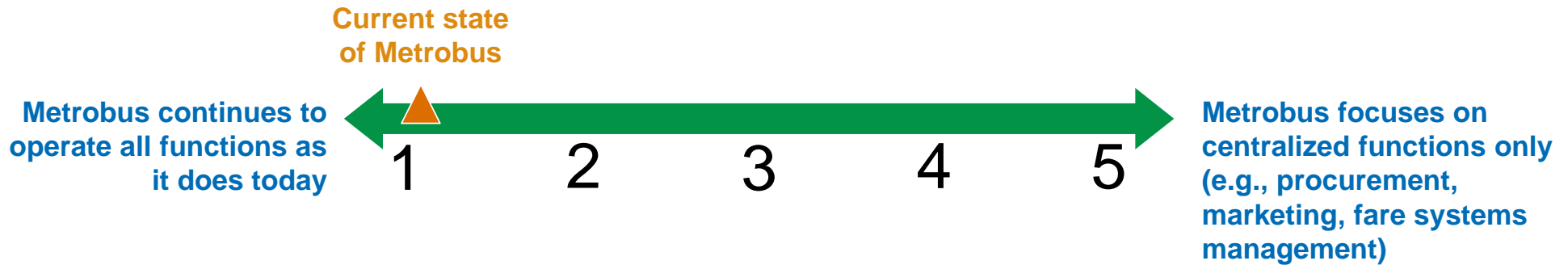
Level of regional commitment to speeding up bus?



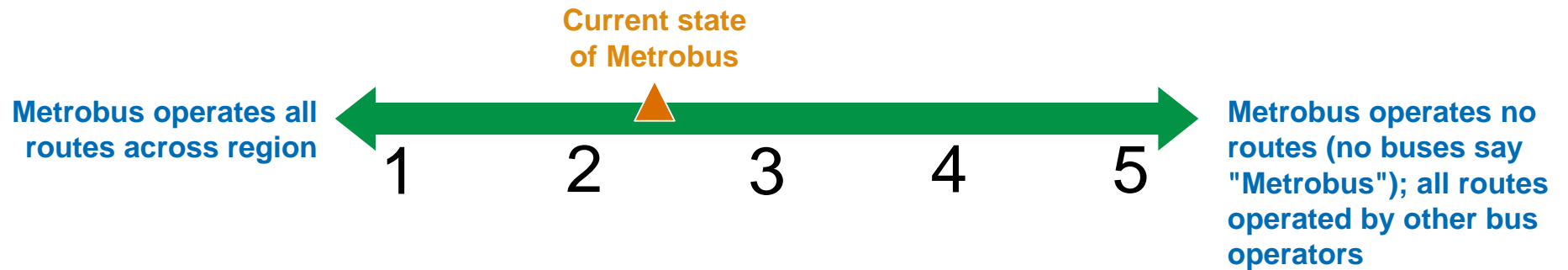
Regional governance / delivery model for bus?



What business should Metrobus be in?



What services should Metrobus operate?





Discussion of poll results



Strategy Development & Analysis

Analyses to develop strategic direction

1 What is the role of 'Buses' in the region (multi-passenger, publicly available vehicles)?

Planned Analysis

- Develop density thresholds by service classification
- Analyze impacts of setting service levels across the region based on the density thresholds
- Compare costs for different scenarios

Input Data

- Existing route network
- Existing revenue hours
- Transit potential/propensity analysis
- Operating costs

Analyses to develop strategic direction

2 Level of regional commitment to speeding up bus?

Planned Analysis

Analyze the benefits and costs of prioritizing bus under two scenarios:

1. Currently planned bus lanes + targeted TSP
2. Bus Lanes + integrated TSP throughout the Priority Corridor Network

Input Data

- Jurisdiction BRT corridor studies and deployments
- Performance data from jurisdictional TSP deployments
- Priority Corridor Network travel time and reliability experience
- Peer region experience—specific KPIs and costs

Analyses to develop strategic direction

3 What is the regional governance / delivery model for bus?

Planned Analysis

- Define 2-3 potential organizational models for bus service in the region
- Assess benefits and challenges associated with implementation

Input Data

- Benchmark data on key characteristics of regional organization in similar regions
 - Structure
 - Responsibility
 - Level of authority
 - Funding requirements

Analyses to develop strategic direction

4 What is the right business model for Metrobus?

Planned Analysis

Identify 2-3 potential support-as-a-service models for Metrobus, including:

- *Functions*: What specific support does Metrobus offer (e.g., marketing, procurement, digital)?
- *Engagement model*: How does Metrobus engage with other operators?
- *Funding*: How does Metrobus charge for centralized support provided to other operators?

Input Data

Benchmark data on key characteristics of centralized support organizations in similar regions

- Amount spent on centralized functions
- Estimated scale efficiencies

Analyses to develop strategic direction

5 What services should Metrobus operate?

Planned Analysis

Analyze costs and risks of alternative Metrobus operating scenarios, including the cost burden to each jurisdiction

Example scenarios:

1. Metrobus only operating interjurisdictional routes
2. Metrobus operating interjurisdictional routes, Metrorail feeder routes, and/or along high density corridors.

Input Data

- Service type definitions
- Operating cost per route/hour/agency
- Route level ridership
- Current and alternative cost allocation formulas



Next Steps

Next Steps

What

When

Operator Survey open

until December 16

Elected Official and Board Member outreach

ongoing through December and January

Schedule a conversation with your
department/director/leadership, etc....

Which goals are their priorities?

What are their “non-negotiables”?



Next Meeting: January 25, 10:00 am